

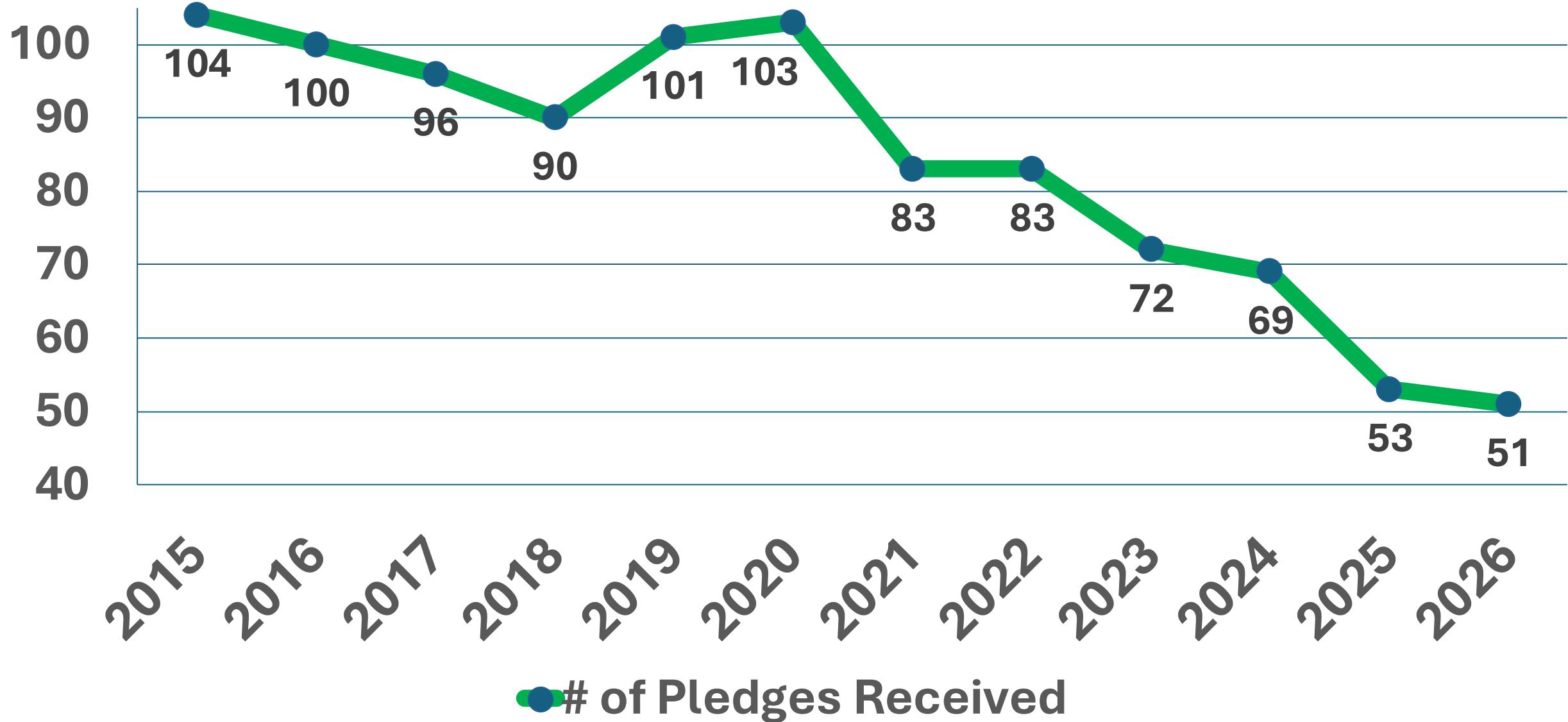
# **TREASURER'S REPORT**

**Looking back at 2025  
Looking ahead to 2026**

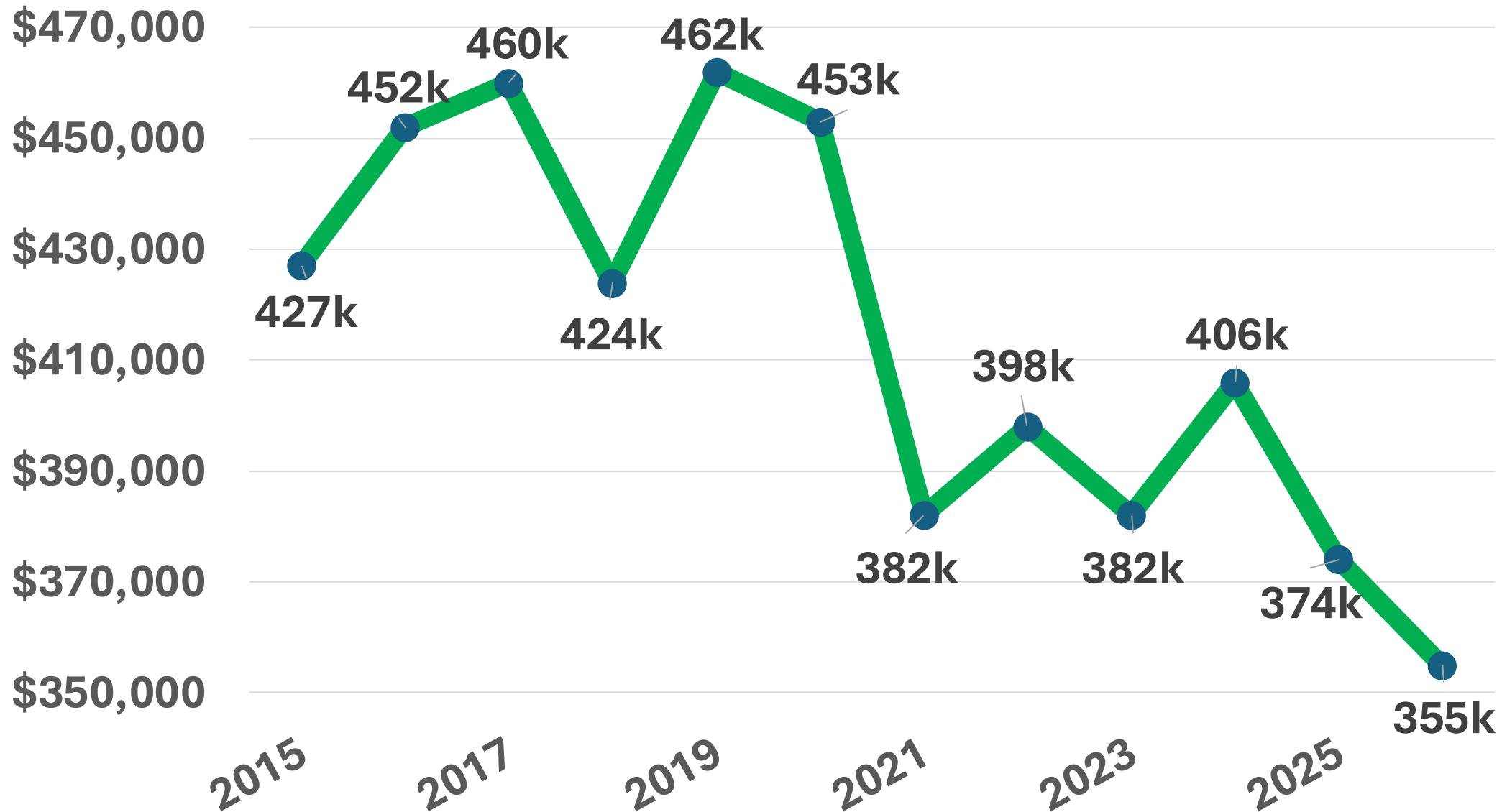
# 2025 Performance Review

Revenue/Expense Category	2025	2025	Actual to Budget	
	Actual	Budget	\$	%
Pledge/NonPledge Facility Use	415,084	406,416	8,668	2%
	145,683	146,354	(671)	0%
<b>Total Revenue</b>	<b>560,767</b>	<b>552,770</b>	<b>7,997</b>	<b>1%</b>
Personnel Costs	316,826	321,149	(4,323)	-1%
Program Costs	18,989	22,575	(3,586)	-16%
Support Costs	184,784	171,301	13,483	8%
Outreach/Assessment	75,743	75,881	(138)	0%
<b>Total Expenses</b>	<b>596,342</b>	<b>590,906</b>	<b>5,436</b>	<b>1%</b>
<b>Surplus/(Deficit)</b>	<b>(35,575)</b>	<b>(38,136)</b>		

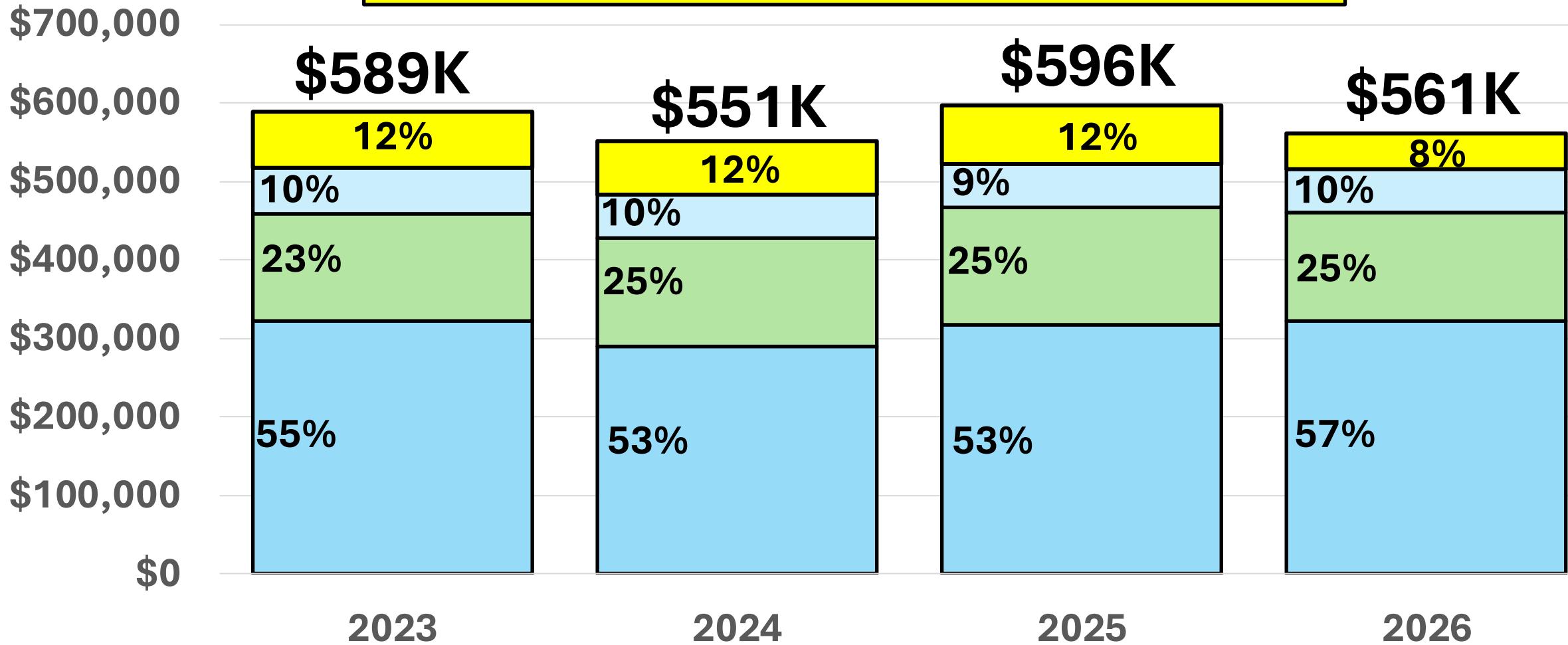
# PLEDGE TREND



# PLEDGE INCOME TREND

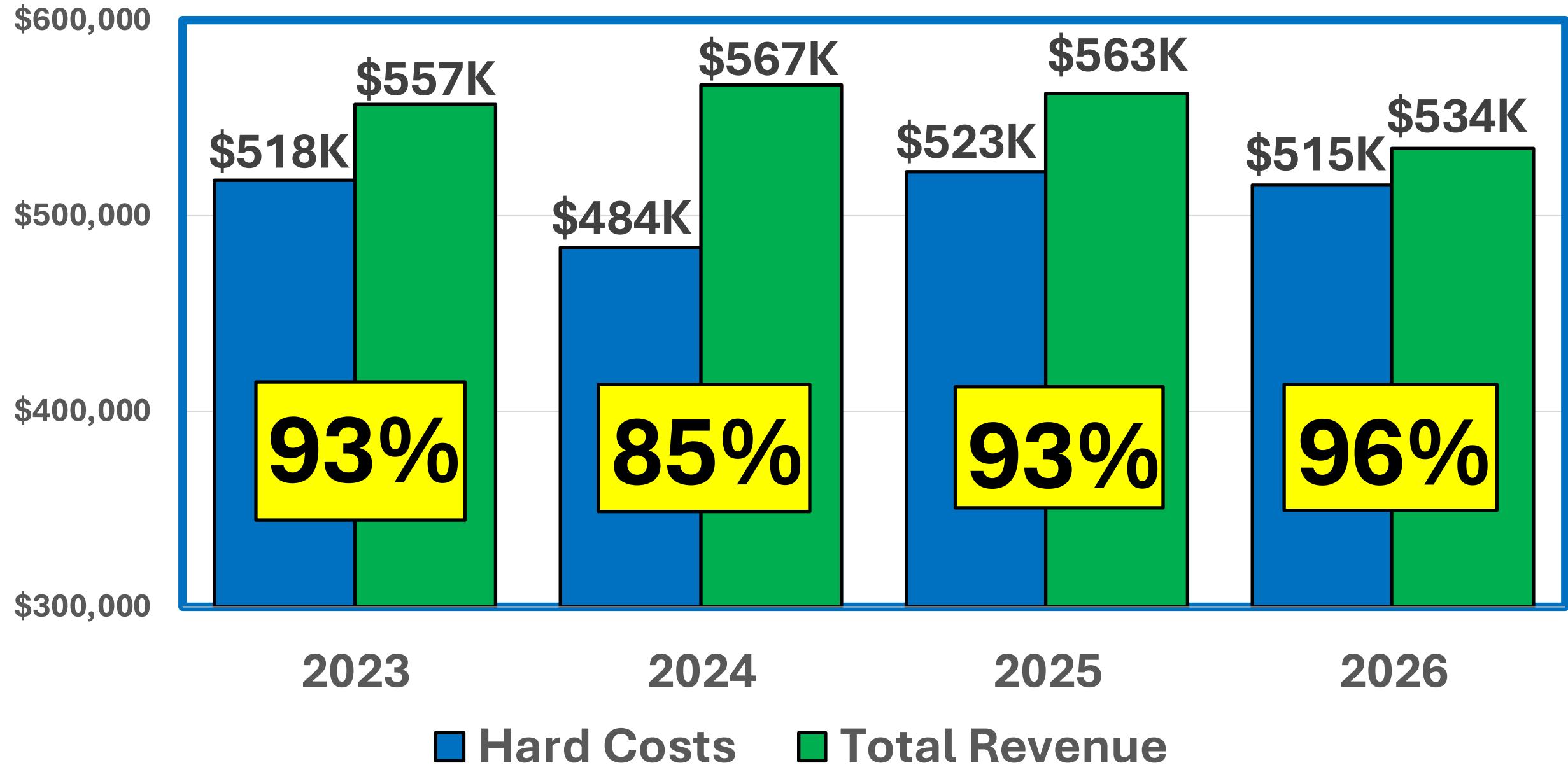


## Expense Categories to Total Expenses



■ Personnel ■ Building/Grounds ■ Assessment ■ Soft Costs

# PERCENT OF “HARD COSTS” TO TOTAL REVENUE



# 2026 Budget Overview

Revenue/Expense Category	2025	2026	Budget to Actual	
	Actual	Budget	\$	%
Pledge/Non Pledge	415,084	392,767	(22,317)	-5%
Facility Use	145,683	141,458	(4,225)	-3%
<b>Total Revenue</b>	<b>560,767</b>	<b>534,225</b>	<b>(26,542)</b>	<b>-5%</b>
Personnel Costs	316,826	321,793	4,967	2%
Program Costs	18,989	5,990	(12,999)	-68%
Support Costs	184,784	168,423	(16,361)	-9%
Outreach/Assessment	75,743	64,912	(10,831)	-14%
<b>Total Expenses</b>	<b>596,342</b>	<b>561,118</b>	<b>(35,224)</b>	<b>-6%</b>
<b>Surplus/(Deficit)</b>	<b>(35,575)</b>	<b>(26,893)</b>		

## KEY FACTORS OF 2026 BUDGET

- Reduced forecast pledge/Coval Roof revenue**
- Right-sized nursery worker expense ~\$6k**
- Reduced Clergy Expense/Utilities in new LOA**
- Music reduced ~\$13k for section leads/subs**
- Outreach reduced 50%**

# BUDGET SUPPORT & RESERVE FUNDS

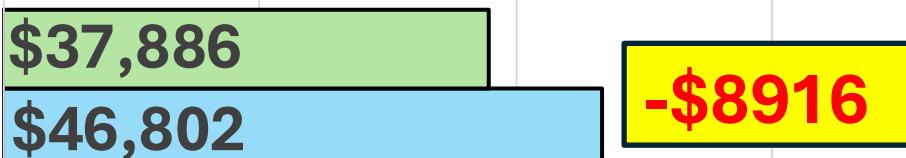
## Budget Support



## Capital



## Major Maint.



## Cash Flow



## Rectory Maint.



\$0    \$20,000    \$40,000    \$60,000    \$80,000    \$100,000    \$120,000    \$140,000

■ Ending Balance    ■ Beginning Balance

# **RESTRICTED FUNDS**

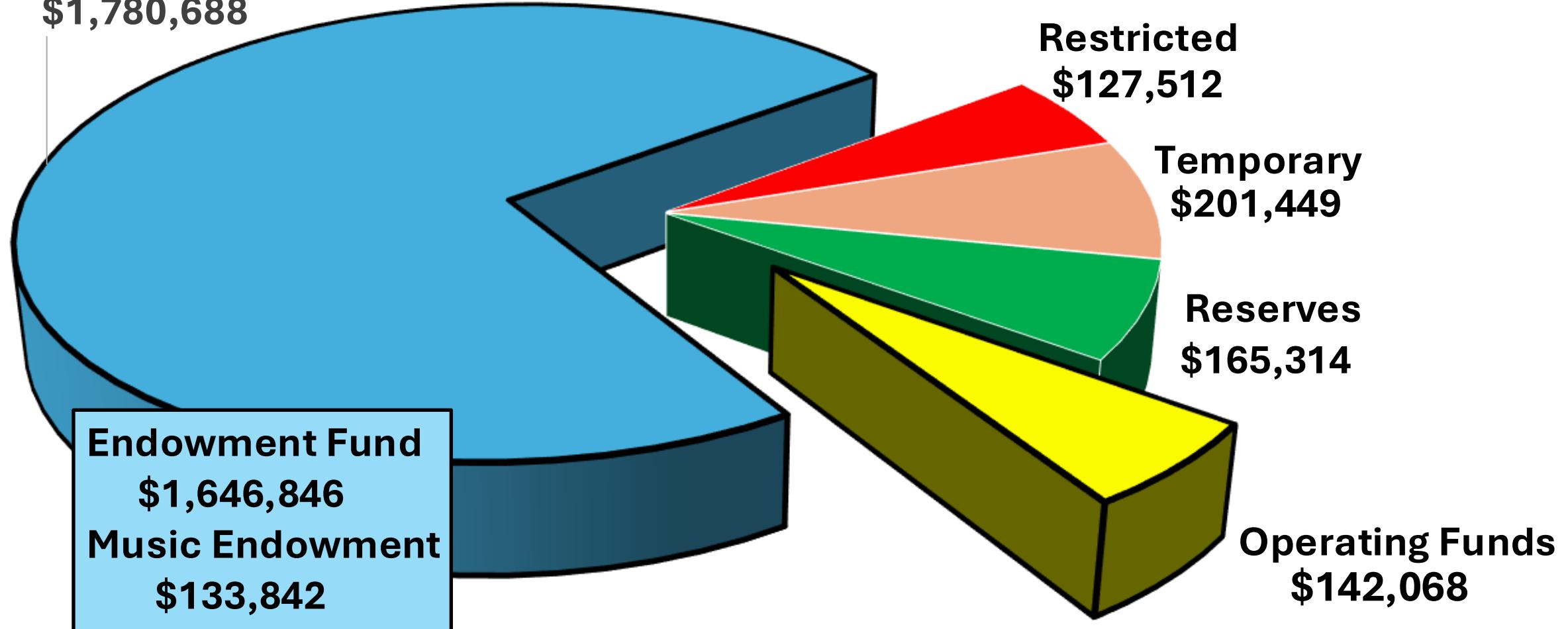
**As of 12/31/25**

<b>FUND</b>	<b>BALANCE</b>	<b>PURPOSE</b>
Bigliardi Music	11,283	Vitality of music program
Fix-It (Mark Hall, Chair)	2,409	Capital improvements
Flower	6,173	Support Flower Guild
Garden Committee	2,543	Purchase plant material
Kraft Family Garden	2,259	"Fruits to Fronds" services
Memorial Garden	102,845	Mem.Garden maintenance
	<b>127,512</b>	

# **EMMANUEL'S FUNDS 12/31/25 - \$2,417,032**

## **Endowments**

**\$1,780,688**





**GRATITUDE**